

Our Global Presence



NORTH AMERICA

Through USCO Logistics (a wholly-owned subsidiary of SembCorp Logistics' strategic partner Kuehne & Nagel), **SembCorp Logistics'** global supply chain management network is extended to North America. Its presence spans across more than 70 locations throughout Canada, Mexico and the United States.

LATIN AMERICA

SembCorp Marine operates the Mauá Jurong Shipyard, which is strategically located in Rio de Janeiro's Guanabara Bay, Brazil.

EUROPE

Through its strategic acquisition of United Kingdom-based engineering consulting firm Simon-Carves in 2001, **SembCorp Engineers and Constructors** extended its presence to the United Kingdom. The acquisition has enhanced its capability mix to provide services in the process and plant engineering industry worldwide.

In 2000, **SembCorp Logistics** entered into a global partnership with Switzerland-based Kuehne & Nagel. Today, the joint partnership

has a global supply chain management network of 390 locations with a total logistics space of 40 million square feet and about 10,000 employees.

ASIA-PACIFIC

In addition to our Singapore-based operations, our presence is also extended to other countries in the Asia-Pacific:

SembCorp Utilities operates cogeneration plants in Australia and China, and is developing a combined-cycle power plant in Vietnam. Its offshore engineering division, SMOE, has joint-venture companies operating in China, Indonesia and Malaysia.

SembCorp Engineers and Constructors began operating in China as early as 1998 and has offices throughout the country.

SembCorp Environmental Management's Australian associate company, SITA Environmental Solutions (formerly Pacific Waste Management) is the second largest environmental management company in Australia.

SembCorp Logistics is Asia's largest integrated logistics service provider and covers 11 countries – Australia, Azerbaijan, China, Hong Kong, India, Indonesia, Malaysia, Myanmar, Singapore, Sri Lanka, Taiwan, Thailand, and the United Arab Emirates. Through its joint-venture company, Shenzhen ST-Anda Logistics, SembCorp Logistics is one of the largest transportation companies in Southern China. Its wholly-owned subsidiary, SembCorp Logistics India, has a Pan-India presence spanning 60 locations.

SembCorp Marine has three shipyards in the Asia-Pacific which include Karimun Sembawang Shipyard in Indonesia, as well as Bohai Sembawang Shipyard and Dalian COSCO Marine Engineering, which are located in Tianjin and Dalian respectively in China.