

Value Added Statements

Year ended December 31, 2002

	2002 \$'000	2001 \$'000
Value Added from		
Turnover	4,014,372	3,169,877
Less bought in materials and services	(3,113,195)	(2,244,849)
Gross Value Added	901,177	925,028
Investment, interest and other income	310,665	187,726
Share of associated companies' profit	26,319	72,219
Share of joint ventures' profit	37,274	22,944
Other non-operating income/(expenses)	(59,045)	(18,625)
	1,216,390	1,189,292
Distribution		
To employees in wages, salaries and benefits	579,359	537,722
To government in income and other taxes	66,099	100,008
To providers of capital on:		
Interest paid on borrowings	75,724	73,847
Dividends to shareholders	42,608	30,315
	763,790	741,892
Retained in Business		
Depreciation and amortisation	167,965	134,623
Retained profits	163,840	218,964
Minority interests	88,330	83,576
	420,135	437,163
Other non-operating expenses		
	32,465	10,247
	452,600	447,410
Total Distribution		
	1,216,390	1,189,302
Productivity Analysis		
Value added per employee per annum (\$'000)	68	62
Value added per employment cost (\$)	1.56	1.72
Value added per dollar sales (\$)	0.22	0.29
Value added per dollar investment in fixed assets	0.32	0.32

The figures above reflect core businesses only