

Registered Office

30 Hill Street #05-04
Singapore 179360
Tel: (65) 6723 3113
Fax: (65) 6822 3254
www.sembcorp.com.sg

Date Incorporation

May 20, 1998
(incorporated as Minaret Limited)

July 22, 1998

(name changed to SembCorp
Industries Ltd)

Effective Date of Merger

October 3, 1998

Board of Directors

Peter Seah Lim Huat
Chairman

Wong Kok Siew
Deputy Chairman & CEO

Tay Siew Choon
Lua Cheng Eng
K Shanmugam
Tetsuro Kawakami
Goh Geok Ling
Richard Hale OBE
S Iswaran
Yong Ying-I
Dr Vichit Suraphongchai

Executive Committee

Peter Seah Lim Huat
Chairman

Wong Kok Siew
Goh Geok Ling
S Iswaran

Audit Committee

Lua Cheng Eng
Chairman

K Shanmugam
Richard Hale OBE

Executive Resource & Compensation Committee

Peter Seah Lim Huat
Chairman

Goh Geok Ling
K Shanmugam
S Iswaran

Nominating Committee

Peter Seah Lim Huat
Chairman

Goh Geok Ling
K Shanmugam
S Iswaran

Budget Committee

Yong Ying-I
Chairman

Tay Siew Choon
Deputy Chairman

Wong Kok Siew

Risk Committee

Lua Cheng Eng
Chairman

K Shanmugam
Richard Hale OBE

Company Secretaries

Linda Hoon
Group Company Secretary

Kwong Sook May
Assistant Company Secretary

Registrar

M & C Services
138 Robinson Road #17-00
The Corporate Office
Singapore 068906
Tel: (65) 6227 6660
Fax: (65) 6225 1452

Bankers

Citibank NA
3 Temasek Avenue #17-00
Centennial Tower
Singapore 039190

Oversea-Chinese Banking Corporation
65 Chulia Street
OCBC Centre
Singapore 049513

United Overseas Bank
80 Raffles Place
UOB Plaza
Singapore 048624

Sumitomo Mitsui Banking Corporation
3 Temasek Avenue #06-01
Centennial Tower
Singapore 039190

DBS Group
6 Shenton Way
DBS Building
Singapore 068809

The Hongkong and Shanghai Banking
Corporation
21 Collyer Quay #14-01
HSBC Building
Singapore 049320

Standard Chartered Bank
6 Battery Road
Singapore 049909

Auditors

KPMG
Certified Public Accountants
16 Raffles Quay #22-00
Hong Leong Building
Singapore 048581

Partner-in-Charge: Soo Nam Chow

(Appointed during the financial year ended
December 31, 2000)