

February

07

Sembawang Shipyard of SembCorp Marine (SembMarine) won a S\$34 million project to complete, outfit and commission an offshore dynamic positioning pipe-lay construction barge.

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SembCorp Environmental Management (SembEnviro) entered into a 30/70 joint venture with Consolidated Plantations, a wholly-owned subsidiary of Sime Darby, to design, build, own and operate a biomass waste-to-energy plant in Tennamaram, Malaysia.

March

05

SembCorp Utilities (SembUtilities) formed a joint venture to build, own and operate a wastewater treatment plant in the Nanjing Chemical Industrial Park.

24

SMOE, the offshore engineering division of SembUtilities, in partnership with Saipem Asia, clinched a S\$175 million offshore platform contract in Thailand from PTT Exploration and Production Public Company.

27

SembEnviro acquired a 60% equity stake in the waste collection business of Shanghai Sincere Environmental Services Co., one of the top three leading environmental services companies in Pudong, Shanghai for RMB1.8 million (S\$400,000).

April

02

SembEnviro entered into a strategic alliance with Tay Paper Resources, a local paper recycling company, to regionalise its paper recycling operations. As part of this alliance, SembEnviro took a 60% stake in Tay Paper for S\$4.7 million.

03

SembUtilities formed and took a 30% stake in Shanghai Caojing Cogeneration Company to build, own and operate a S\$725 million 605-megawatt cogeneration plant in the Shanghai Chemical Industrial Park. Once completed, this will be the largest combined cycle gas turbine cogeneration power plant in China.

15

SembUtilities expanded its presence to Europe with a £87.2 million (S\$244.2 million) strategic acquisition of the assets and business of Enron Teesside Operations. The business now operating through SembCorp Utilities UK (formerly SembCorp Utilities Teesside) establishes SembUtilities as the world's leading and largest centralised utilities provider in the process industry sector.

21

SembEnviro added a comprehensive cleansing business to its environmental services portfolio by acquiring Cleantech Services for S\$15 million.

May

07

SembCorp Engineers and Constructors won a S\$125 million contract from Singapore's Public Utilities Board to construct a solids building for housing sludge processing equipment at the Changi Water Reclamation Plant.

June

05

SembCorp Industries sold its entire 18% effective stake in Cathay International Water for a total cash consideration of US\$44.8 million (S\$77 million).

19

SembCorp Industries divested its building materials companies for S\$39 million.



01



02

July

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SembMarine acquired an additional 35% equity stake in PPL Shipyard for a total consideration of S\$14.7 million. PPL Shipyard is now 85%-owned by SembMarine.

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SembCorp Industries made a S\$16.6 million gain from the open-market sale of 1,000,000 shares in Pacific Internet.

17

SembLog formed a joint venture with Kukbo Transportation to offer supply chain management services in South Korea.

18

SembCorp Industries divested its China leisure companies for S\$10.9 million in cash.

21

Jurong Shipyard, a subsidiary of SembMarine, signed a S\$110 million contract to design and build two units of 2,600 TEU container vessels for Wan Hai Lines.

September

01

Jurong Shipyard secured two shipbuilding contracts worth S\$110 million to design and build another two units of 2,600 TEU container vessels for Wan Hai Lines.

04

SembMarine's subsidiary Dolphin Shipping Company formed a joint venture with Pacific Carriers to operate and service offshore supply boats.

10

SembEnviro Alex Fraser opened Southeast Asia's first integrated construction and demolition waste materials recovery facility in Sarimbun Recycling Park, Singapore.

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SembUtilities increased its stake in Nanjing SembCorp SUIWU from 55% to 75%. The other shareholders are Singapore Utilities International and Nanjing Chemical Industrial Park Company, holding 20% and 5% respectively.

October

06

SembCorp Industries completed the sale of its entire 95% stake in RSC (Vietnam) Investments to Collingway (Vietnam). This resulted in a gain of S\$8.6 million.

November

03

SMOE's new fabrication yard in Batam, Indonesia, commenced operations. The yard, which is SMOE's first purpose-built facility in the Asia Pacific, will support SMOE's projects for the international market and its expansion in the Indonesian oil and gas market.

December

01

SembUtilities acquired additional stakes in SUT Sakra, SembCorp Cogen (SembCogen) and SembCorp Gas (SembGas) for a total cash consideration of S\$184 million. Following the acquisition, SembUtilities has 100% control of SUT Sakra and SembCogen and 70% control of SembGas. This will allow SembUtilities the flexibility to consolidate its profitable Singapore-based operations.

22

SembLogs' joint venture with Orix Corporation received approval from the Japanese courts for its proposed acquisition of Footwork Express.



01

SembUtilities UK provides key utilities and services to major international chemical companies on the Wilton, Billingham and North Tees sites on Teesside.

02

Acquisition of Sincere's existing industrial and commercial waste collection business fast tracks SembEnviro's entry into the Chinese market.

03

With a majority stake in PPL Shipyard, SembMarine is now better positioned to grow its offshore business.