

GROUP STRUCTURE

SEBMCORP INDUSTRIES

UTILITIES

SembCorp Utilities **100%**

SembCorp Utilities is a leading centralised utilities and energy business. It offers industrial utilities such as energy, steam, industrial water and wastewater treatment to energy intensive manufacturers. It operates in China, Singapore, UAE, UK and Vietnam.

Propylene Purification Unit/Singapore	100%
Sakra Island Carbon Dioxide/Singapore	30%
SembCorp Air Products (HYCO)/Singapore	60%
SembCorp Cogen/Singapore	100%
SembCorp Gas/Singapore	70%
SembCorp Power/Singapore	100%
SUT Division/Singapore	100%
SembCorp Gulf O&M/British Virgin Islands	100%
Nanjing SembCorp SUIWU/China	78.3%
NCIP SembCorp Water/China	70%
QianAn SembCorp Co-generation/China	65%
SembCorp Utilities Investment Management (Shanghai)/China	100%
Shanghai Cao Jing Co-generation/China	30%
Shenzhen Chiwan Sembawang Engineering/China	32%
Zhangjiagang SembCorp Water/China	80%
Emirates SembCorp Water & Power Company/UAE	40%
SembCorp Utilities (UK)/UK	100%
Phu My 3 BOT Power Company/Vietnam	33.3%

MARINE & OFFSHORE ENGINEERING

SembCorp Marine **61.5%**

SembCorp Marine is a global marine and offshore engineering group renowned for its ship repair, rig building and offshore engineering expertise. It has 14 yards in Brazil, China, Indonesia, Singapore and the USA.

Jurong Shipyard/Singapore	100%
Jurong SML/Singapore	100%
PPL Shipyard/Singapore	85%
Sembawang Shipyard/Singapore	100%
SMOE/Singapore	100%
Mauá Jurong/Brazil	35%
COSCO Shipyard Group/China	30%
PT Karimun Sembawang Shipyard/Indonesia	100%
PT SMOE Indonesia/Indonesia	90%
SembCorp-Sabine Shipyard/USA	85%

ENVIRONMENTAL MANAGEMENT

SembCorp Environmental Management 100%

A premier environmental services company, SembCorp Environmental Management operates in Australia, China, India and Singapore. Its business focus includes pre-disposal treatment and waste-to-resource.

SembEnviro KK Asia/Singapore	90%
SembEnviro Tay Paper/Singapore	60%
SembVISY Recycling MRF/Singapore	60%
SembWaste/Singapore	100%
SembSITA Australia/Australia	40%
Chongqing SembCorp Chunxing Alloy/China	50%
Jiangsu SembCorp Chunxing Alloy/China	50%
Shanghai SEI SembCorp Enviro-Solutions/China	40%
Shanghai SembEnviro Reliance/China	60%
SembRamky Environmental Management/India	51%

OTHERS

SembCorp Parks Holdings	100%
Gallant Venture/Singapore	26.8%
Vietnam Singapore Industrial Park Joint Venture Company/Vietnam	40.4%
Wuxi-Singapore Industrial Park/China	45.4%
SembCorp Parks Management	56%
Singapore Precision Industries	100%
Singapore Mint/Singapore	100%
SembCorp Design and Construction	100%

As of December 31, 2006