

Balance Sheets

As at December 31, 2020

(\$ million)	Note	Group		Company	
		December 31, 2020	December 31, 2019	December 31, 2020	December 31, 2019
Non-current assets					
Property, plant and equipment	D1	7,204	12,203	383	409
Investment properties	D2	135	128	–	–
Investments in subsidiaries	G1	–	–	2,308	2,646
Associates and joint ventures	G5	1,588	1,696	–	–
Other financial assets	H2	250	266	–	–
Trade and other receivables	E1	995	2,170	3	349
Contract costs	B2(c)	1	2	–	–
Intangible assets	D3	348	630	26	26
Deferred tax assets	B3(b)	37	62	–	–
		10,558	17,157	2,720	3,430
Current assets					
Inventories	E2	196	386	4	4
Trade and other receivables	E1	1,571	2,048	91	83
Contract assets	B2(c)	15	1,501	–	–
Contract costs	B2(c)	1	90	–	–
Assets held for sale	B6	30	75	–	–
Other financial assets	H2	159	228	–	–
Cash and cash equivalents	E4	1,032	1,767	358	1,123
		3,004	6,095	453	1,210
Total assets		13,562	23,252	3,173	4,640
Current liabilities					
Trade and other payables	E3	1,159	2,844	99	244
Lease liabilities	D1.1	11	34	4	4
Contract liabilities	B2(c)	141	172	3	3
Provisions	H3	26	34	11	11
Liabilities held for sale	B6	–	31	–	–
Other financial liabilities	H2	40	50	–	–
Current tax payable		157	204	55	74
Interest-bearing borrowings	C6	593	2,643	–	–
		2,127	6,012	172	336
Net current assets		877	83	281	874

The accompanying notes form an integral part of these financial statements.

(\$ million)	Note	Group		Company	
		December 31, 2020	December 31, 2019	December 31, 2020	December 31, 2019
Non-current liabilities					
Deferred tax liabilities	B3(b)	294	348	28	29
Other long-term payables	E3	108	131	1,613	171
Lease liabilities	D1.1	215	470	112	116
Provisions	H3	38	142	11	10
Other financial liabilities	H2	98	44	–	–
Interest-bearing borrowings	C6	7,135	8,157	–	–
Contract liabilities	B2(c)	71	69	28	30
		7,959	9,361	1,792	356
Total liabilities		10,086	15,373	1,964	692
Net assets		3,476	7,879	1,209	3,948
Equity attributable to owners of the Company:					
Share capital	C2	566	566	566	566
Reserve for own shares	C3	(11)	(4)	(11)	(4)
Other reserves	C3	(369)	(319)	*	*
Revenue reserve		3,153	5,827	654	2,585
		3,339	6,070	1,209	3,147
Perpetual securities	C4	–	801	–	801
		3,339	6,871	1,209	3,948
Non-controlling interests	G4	137	1,008	–	–
Total equity		3,476	7,879	1,209	3,948

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