

Balance Sheets

As at December 31, 2021

(\$ million)	Note	Group		Company	
		2021	2020	2021	2020
Non-current assets					
Property, plant and equipment	D1	7,094	7,204	365	383
Investment properties	D2	138	135	–	–
Investments in subsidiaries	G1	–	–	2,309	2,308
Associates and joint ventures	G4	1,600	1,588	–	–
Other financial assets	H1	219	250	–	–
Trade and other receivables	E1	982	995	3	3
Contract costs	B2(c)	1	1	–	–
Intangible assets	D3	390	348	25	26
Deferred tax assets	B3(b)	38	37	–	–
		10,462	10,558	2,702	2,720
Current assets					
Inventories	E2	222	196	7	4
Trade and other receivables	E1	1,986	1,571	115	91
Contract assets	B2(c)	28	15	–	–
Contract costs	B2(c)	1	1	–	–
Assets held for sale	B7	–	30	–	–
Other financial assets	H1	352	159	–	–
Cash and cash equivalents	E4	1,344	1,032	427	358
		3,933	3,004	549	453
Total assets		14,395	13,562	3,251	3,173
Current liabilities					
Trade and other payables	E3	1,708	1,159	155	99
Lease liabilities	D1.1	14	11	5	4
Contract liabilities	B2(c)	121	141	2	3
Provisions	H2	40	26	19	11
Other financial liabilities	H1	87	40	–	–
Current tax payable		181	157	49	55
Interest-bearing borrowings	C5	754	593	–	–
		2,905	2,127	230	172
Net current assets		1,028	877	319	281

(\$ million)	Note	Group		Company	
		2021	2020	2021	2020
Non-current liabilities					
Deferred tax liabilities	B3(b)	392	294	25	28
Other long-term payables	E3	105	108	1,465	1,613
Lease liabilities	D1.1	244	215	110	112
Provisions	H2	64	38	12	11
Other financial liabilities	H1	56	98	–	–
Interest-bearing borrowings	C5	6,637	7,135	–	–
Contract liabilities	B2(c)	74	71	27	28
		7,572	7,959	1,639	1,792
Total liabilities		10,477	10,086	1,869	1,964
Net assets		3,918	3,476	1,382	1,209
Equity attributable to owners of the Company:					
Share capital	C2	566	566	566	566
Reserve for own shares	C3	(15)	(11)	(15)	(11)
Other reserves	C3	(133)	(369)	5	*
Revenue reserve		3,349	3,153	826	654
		3,767	3,339	1,382	1,209
Non-controlling interests	G2	151	137	–	–
Total equity		3,918	3,476	1,382	1,209