

Proxy Form

Sembcorp Industries Ltd

(Co Regn No. 199802418D)

(Incorporated in the Republic of Singapore)

IMPORTANT

1. The Annual General Meeting is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. Printed copies of the Notice of Annual General Meeting will not be sent to members. Instead, the Notice of Annual General Meeting will be sent to members by electronic means via publication on the Company's website at the URL <https://www.sembcorp.com/en/investor-relations/annual-general-meeting/>. The Notice of Annual General Meeting will also be made available on the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.
2. Alternative arrangements relating to attendance at the Annual General Meeting via electronic means (including arrangements by which the meeting can be electronically accessed via live audio-visual webcast or live audio-only stream), submission of questions to the Chairman of the Meeting in advance of the Annual General Meeting, addressing of substantial and relevant questions at or before the Annual General Meeting and voting by appointing the Chairman of the Meeting as proxy at the Annual General Meeting, are set out in the accompanying Company's announcement dated March 30, 2022. This announcement may be accessed at the Company's website at the URL <https://www.sembcorp.com/en/investor-relations/sgx-announcements/>, and will also be made available on the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.
3. **As a precautionary measure due to the current COVID-19 situation in Singapore, a member will not be able to attend the Annual General Meeting in person. A member (whether individual or corporate) must appoint the Chairman of the Meeting as his / its proxy to attend, speak and vote on his / its behalf at the Annual General Meeting if such member wishes to exercise his / its voting rights at the Annual General Meeting.**
4. CPF and SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on April 8, 2022.
5. By submitting an instrument appointing the Chairman of the Meeting as proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated March 30, 2022.
6. **Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of the Chairman of the Meeting as a member's proxy to attend, speak and vote on his / its behalf at the Annual General Meeting.**

Twenty-Fourth Annual General Meeting

I / We _____ (Name) _____ (NRIC / Passport / Co Regn No.)

of _____ (Address)

being a member / members of SEMBCORP INDUSTRIES LTD (the "**Company**") hereby appoint the Chairman of the Meeting as my / our proxy to attend, speak and vote for me / us on my / our behalf at the Twenty-Fourth Annual General Meeting of the Company to be convened and held by way of electronic means on Thursday, April 21, 2022 at 10.00 a.m. (Singapore time) and at any adjournment thereof in the following manner:

	Ordinary Resolutions	For	Against	Abstain
ROUTINE BUSINESS				
1.	To adopt the Directors' Statement and Audited Financial Statements			
2.	To declare a final dividend			
3.	To re-elect Tham Kui Seng			
4.	To re-elect Ajaib Haridass			
5.	To re-elect Tow Heng Tan			
6.	To approve directors' fees for the year ending December 31, 2022			
7.	To re-appoint KPMG LLP as Auditors and to authorise the directors to fix their remuneration			
SPECIAL BUSINESS				
8.	To approve the proposed renewal of the Share Issue Mandate			
9.	To authorise the directors to grant awards and issue shares under the Sembcorp Industries Share Plans			
10.	To approve the proposed renewal of the IPT Mandate			
11.	To approve the proposed renewal of the Share Purchase Mandate			

Voting will be conducted by poll. If you wish the Chairman of the Meeting as your proxy to cast all your votes "**For**" or "**Against**" a resolution, please indicate with an "X" in the "**For**" or "**Against**" box provided in respect of that resolution. Alternatively, please indicate the number of votes "**For**" or "**Against**" in the "**For**" or "**Against**" box provided in respect of that resolution. If you wish the Chairman of the Meeting as your proxy to abstain from voting on a resolution, please indicate with an "X" in the "**Abstain**" box provided in respect of that resolution. Alternatively, please indicate the number of shares the Chairman of the Meeting as your proxy is directed to abstain from voting in the "**Abstain**" box provided in respect of that resolution. **In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the Meeting as your proxy for that resolution will be treated as invalid.**

Total Number of Shares Held

Signature(s) or Common Seal of Member(s)

Date

1. If the member has shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of shares. If the member has shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert that number of shares. If the member has shares entered against his name in the Depository Register and shares registered in his name in the Register of Members, he should insert the aggregate number of shares. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by the member.
2. **As a precautionary measure due to the current COVID-19 situation in Singapore, a member will not be able to attend the Annual General Meeting in person. A member (whether individual or corporate) must appoint the Chairman of the Meeting as his / its proxy to attend, speak and vote on his / its behalf at the Annual General Meeting if such member wishes to exercise his/ its voting rights at the Annual General Meeting.** This proxy form may be accessed at the Company's website at the URL <https://www.sembcorp.com/en/investor-relations/annual-general-meeting/>, and will also be made available on the SGX website at the URL <https://www.sgx.com/securities/company-announcements>. Where a member (whether individual or corporate) appoints the Chairman of the Meeting as his / its proxy, he / it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which the appointment of the Chairman of the Meeting as proxy for that resolution will be treated as invalid.
CPF and SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on April 8, 2022.
3. The Chairman of the Meeting, as proxy, need not be a member of the Company.
4. The instrument appointing the Chairman of the Meeting as proxy must be submitted to the Company in the following manner:
 - a. if submitted by post, be lodged at the office of the Company's Share Registrar, M & C Services Private Limited, at 112 Robinson Road #05-01, Singapore 068902; or
 - b. if submitted electronically, be submitted via email to the Company's Share Registrar at gpe@mncsingapore.com,
 in either case not less than 72 hours before the time appointed for holding the Annual General Meeting.
A member who wishes to submit an instrument of proxy must first download, complete and sign the proxy form, before submitting it by post to the address provided above, or before scanning and

sending it by email to the email address provided above. Alternatively, a member may download, complete and authorise the proxy form by way of the affixation of an electronic signature, before sending it by email to the email address provided above.

Due to the current COVID-19 situation in Singapore, members are strongly encouraged to submit completed proxy forms electronically via email.

5. Where the instrument appointing the Chairman of the Meeting as proxy is submitted by post, it must be under the hand of the appointor or of his attorney duly authorised in writing and where such instrument is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
Where the instrument appointing the Chairman of the Meeting as proxy is submitted electronically, it must be authorised in the following manner:
 - a. by way of the affixation of an electronic signature by the appointor or his attorney duly authorised in writing or, as the case may be, an officer or duly authorised attorney of a corporation; or
 - b. by way of the appointor or his duly authorised attorney or, as the case may be, an officer or duly authorised attorney of a corporation, signing the instrument under hand and submitting a scanned copy of the signed instrument by email.
 Where an instrument appointing the Chairman of the Meeting as proxy is signed or, as the case may be, authorised, on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument appointing the Chairman of the Meeting as proxy is submitted by post, be lodged with the instrument of proxy or, if the instrument appointing the Chairman of the Meeting as proxy is submitted electronically via email, be emailed with the instrument of proxy, failing which the instrument may be treated as invalid.
6. The Company shall be entitled to reject the instrument appointing the Chairman of the Meeting as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing the Chairman of the Meeting as proxy (including any related attachment). In addition, in the case of members whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing the Chairman of the Meeting as proxy lodged or submitted if such members are not shown to have shares entered against their names in the Depository Register 72 hours before the time appointed for holding the Annual General Meeting as certified by The Central Depository (Pte) Limited to the Company.

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BUSINESS REPLY SERVICE
PERMIT NO. 06735



The Company Secretary
Sembcorp Industries Ltd
c/o M & C Services Private Limited
112 Robinson Road #05-01
Singapore 068902

Postage will be paid by addressee.
For posting in Singapore only.



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