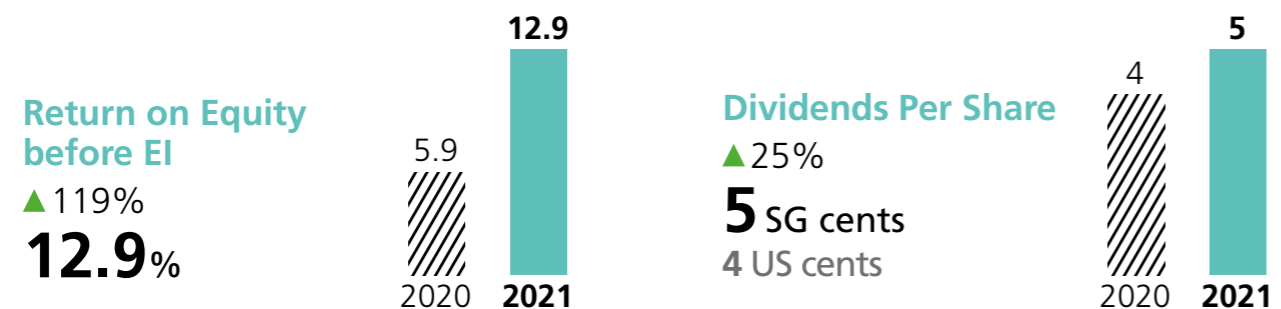
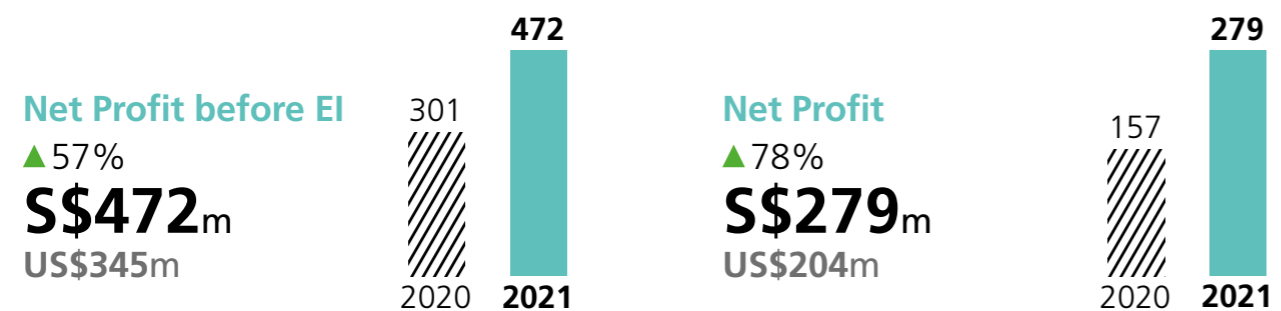
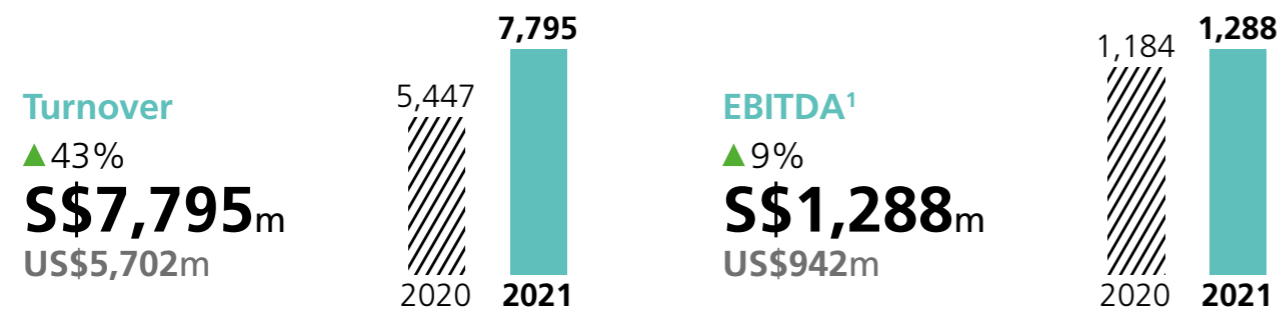
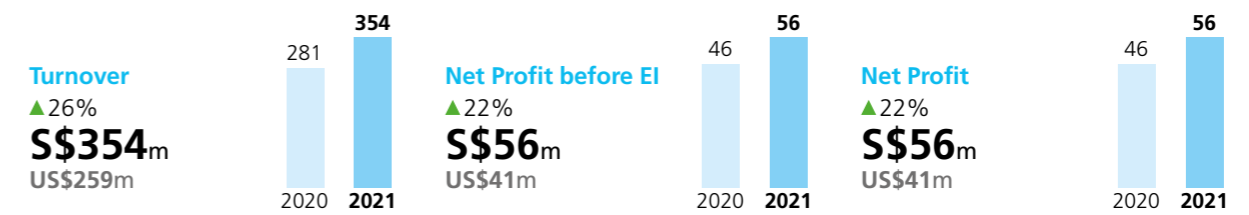


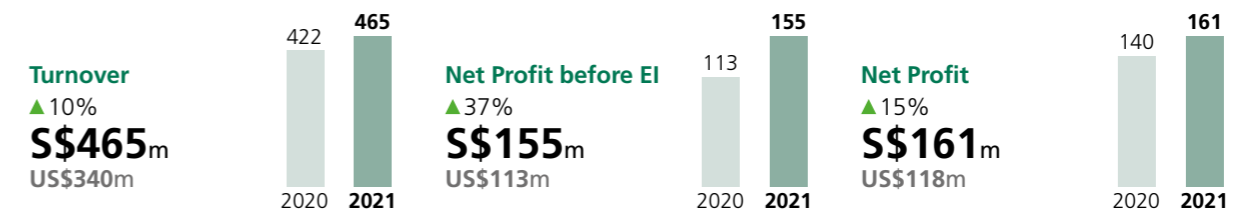
Group FY2021 Highlights



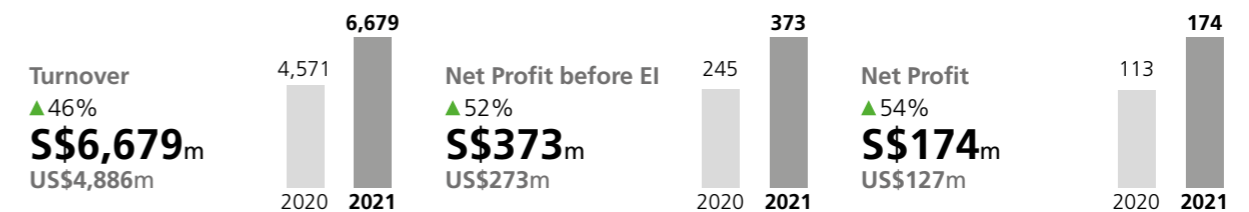
Renewables



Integrated Urban Solutions



Conventional Energy



Brown to Green

Sembcorp's strategic plan to transform its portfolio, underpinned by clear 2025 targets

Renewables

6.1GW

of gross renewables capacity installed and under development; on track to achieve 2025 target of 10GW

Integrated Urban Solutions

13,443ha

in gross project size across Vietnam, China and Indonesia, including a new 481-hectare industrial park development in Vietnam's Quang Tri province

Conventional Energy

85%

of the capacity from the 2.6GW supercritical power generation facility in India underpinned by long-term and medium-term contracts

S\$1.1 billion

of green and sustainable financing secured in 2021

EI: Exceptional items m: million

¹ EBITDA excludes major non-cash items such as the effects of fair value adjustments, re-measurements, impairments and write-offs