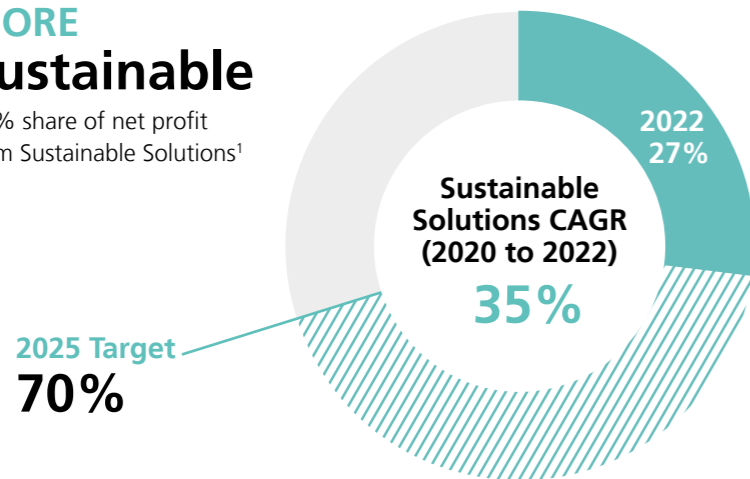


Our Transformation: From Brown to Green

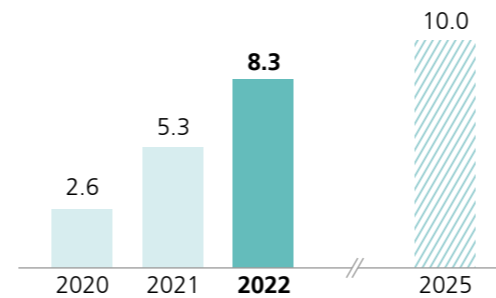
MORE Sustainable

■ % share of net profit from Sustainable Solutions¹



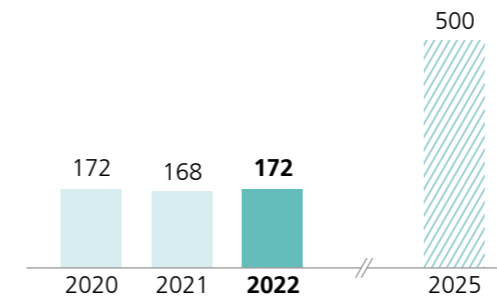
MORE Renewables

Gross installed capacity², GW



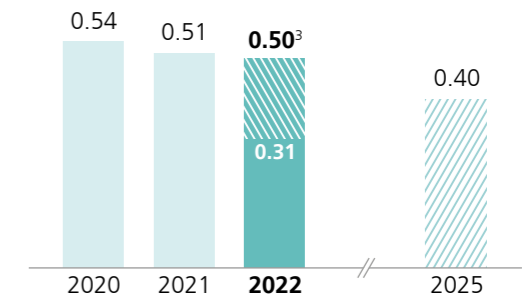
MORE Sustainable Urban Developments

Annual land sales, ha



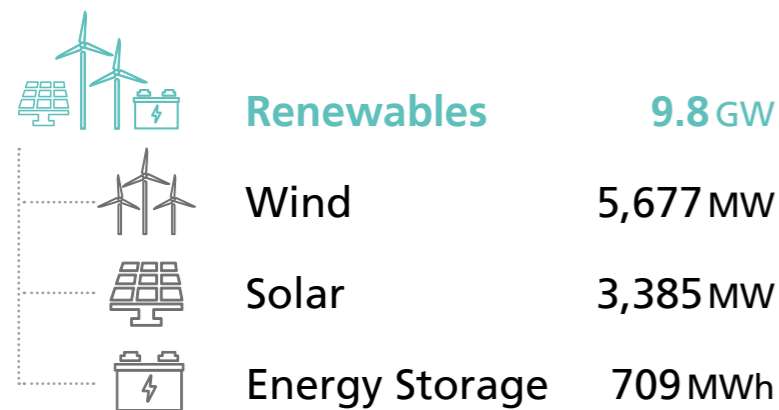
LOWER Carbon Emissions

Emissions intensity, tCO₂e/MWh



Leading Asian Renewable Energy Player

- Geographically diversified renewables portfolio across key markets
- Leading wind renewables player with one of the largest portfolios under self-O&M in India
- Operator of Southeast Asia's largest energy storage system located in Singapore



CAGR: compound annual growth rate GW: gigawatt ha: hectare MW: megawatt MWh: megawatt-hour tCO₂e/MWh: tonnes of carbon dioxide equivalent per megawatt-hour

¹ Before corporate costs and exceptional items. Sustainable Solutions include Renewables (wind, solar and energy storage) and Integrated Urban Solutions (urban, water, waste and waste-to-resource)

² 2021 and 2022 figures include acquisitions announced during the financial year

³ Includes emissions from Sembcorp Energy India Limited (SEIL). The sale of SEIL was completed on January 19, 2023. 2022 pro forma carbon emissions intensity (Scope 1 and 2) excluding SEIL is 0.31 tCO₂e/MWh. With effect from January 2023, the proportional emissions of SEIL will be accounted for under Scope 3 (Category 15 – Investments)