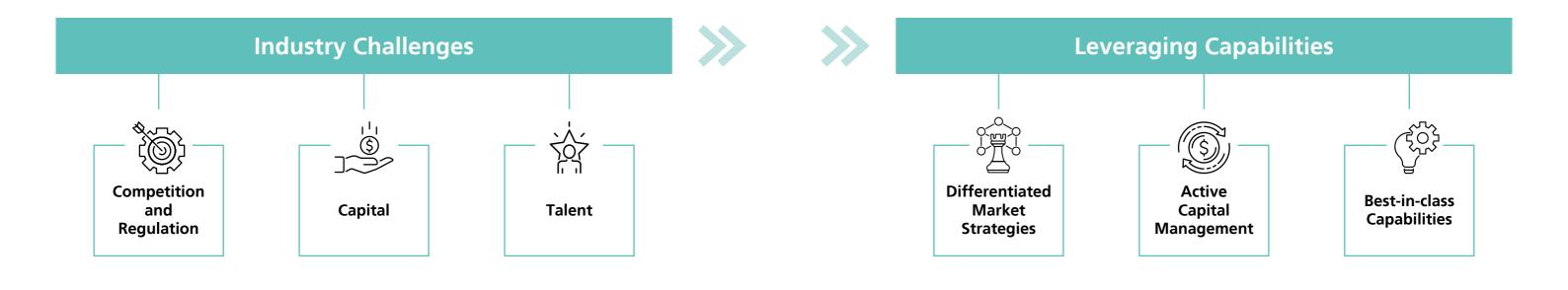
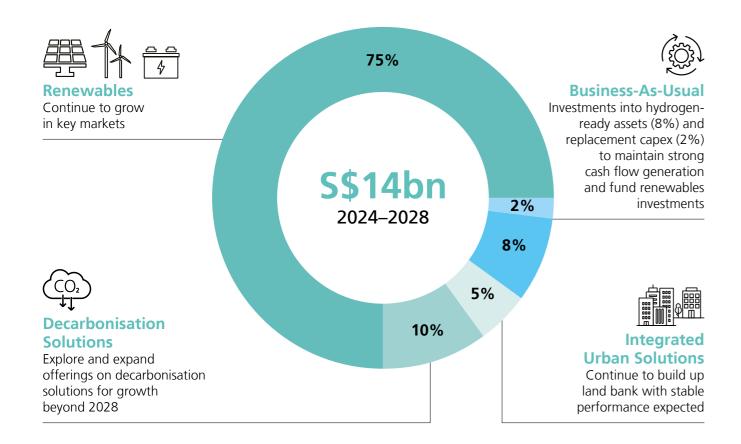
Leveraging Strengths

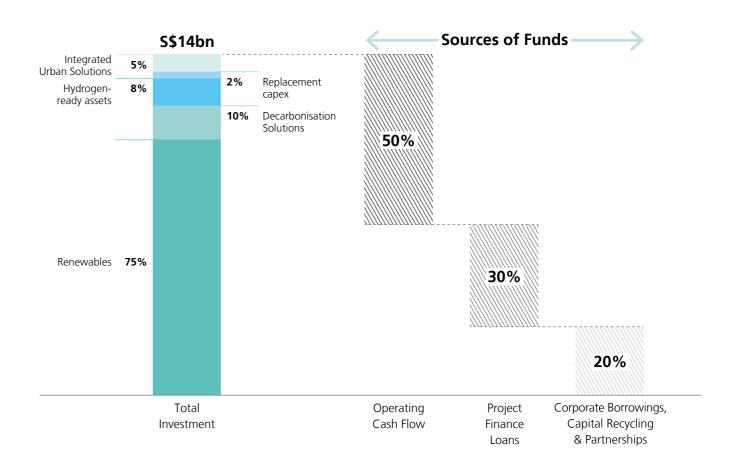
Focused on execution to drive our brown to green strategy



>>> Focused Capital Allocation Plan



>>> Strong Access to Diversified Funding Sources



bn: billion

6 Sembcorp Industries
Annual Report 2023 7