

Balance Sheets

As at December 31, 2024

(\$ million)	Note	Group		Company	
		2024	2023	2024	2023
Property, plant and equipment	D1	8,304	6,465	389	350
Investment properties	D2	207	153	–	–
Investments in subsidiaries	G1	–	–	2,234	2,498
Associates and joint ventures	G3	2,740	2,396	–	–
Intangible assets	D3	977	952	33	29
DPN receivable	H1	1,581	1,816	–	–
Trade and other receivables	E1	802	811	*	*
Other investments and derivative assets	H1	136	132	*	1
Deferred tax assets	B3c	69	66	–	–
Non-current assets		14,816	12,791	2,656	2,878
Inventories	E2	135	135	6	7
Trade and other receivables	E1	1,812	1,674	133	117
Contract assets	B2c	37	15	–	–
Other investments and derivative assets	H1	114	114	*	*
Contract costs		1	1	–	–
Cash and cash equivalents	E4	871	767	201	288
Current assets		2,970	2,706	340	412
Assets held for sale	G6	392	–	268	–
Total assets		18,178	15,497	3,264	3,290
Trade and other payables	E3	1,585	1,630	172	289
Contract liabilities	B2c	197	171	2	1
Derivative liabilities	H1	36	63	1	*
Provisions	H2	65	77	39	35
Current tax payable		182	236	19	21
Lease liabilities	D1.1	27	18	5	11
Loans and borrowings	C5	671	1,281	–	–
Current liabilities		2,763	3,476	238	357
Liabilities held for sale	G6	148	–	–	–
Net current assets / (liabilities)		451	(770)	370	55

(\$ million)	Note	Group		Company	
		2024	2023	2024	2023
Other long-term payables	E3	99	121	1,416	1,392
Contract liabilities	B2c	79	80	35	37
Derivative liabilities	H1	30	20	–	–
Provisions	H2	69	65	16	17
Deferred tax liabilities	B3c	629	598	24	20
Lease liabilities	D1.1	702	292	103	104
Loans and borrowings	C5	8,000	5,973	–	–
Non-current liabilities		9,608	7,149	1,594	1,570
Total liabilities		12,519	10,625	1,832	1,927
Net assets		5,659	4,872	1,432	1,363
Equity attributable to owners of the Company:					
Share capital	C2	566	566	566	566
Reserve for own shares	C3	(24)	(40)	(24)	(40)
Other reserves	C3	(652)	(664)	(32)	(3)
Revenue reserve		5,471	4,726	922	840
Total		5,361	4,588	1,432	1,363
Non-controlling interests	G2	298	284	–	–
Total equity		5,659	4,872	1,432	1,363